



2023-2024

Lockyer Valley Regional Council

**BUDGET
AND LONG TERM
FINANCIAL FORECAST**



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ACKNOWLEDGEMENT OF COUNTRY

Lockyer Valley Regional Council respectfully acknowledges the Traditional Owners, the Yuggera and Ugarapul people as custodians of the region we share. We pay our respects to their elders past, present and emerging and the Aboriginal and Torres Strait Islander Elders of other communities who may live here as the keepers of the traditions, customs, cultures and stories of proud peoples. Lockyer Valley Regional Council is committed to cultivating inclusive environments for all staff, customers, residents and visitors.

MAYOR'S MESSAGE

Council's 2023/2024 Budget has been developed in response to the significant economic challenges facing many in our community, including households, businesses, community groups and Council itself.

The cost of living is among the highest it has been in more than 20 years, placing pressure on households and at the same time driving up the cost of goods and services, making it more expensive for Council to deliver the wide range of services the community expects.

Council has taken significant steps in recent years to moderate the impacts of both CPI and unprecedented increases in land valuations by adjusting rate models in a way that smooths and lessens the impact for as many residents as possible.

We firmly believe this Budget is right for these times, ensuring we meet both our community and statutory obligations in a way that balances financial sustainability with the delivery of the range of services our fast-growing community needs.

This year, we have been able to keep the average general rate increase across all categories to 4.69 per cent. For owner-occupied residential properties and combined with increases in Waste Management charges, the average owner-occupied residential property will see an increase of around \$100 for the year, or around \$2 per week. Compared to the range of Council services residents have access to, this is a modest and responsible increase, to ensure our community continues to thrive for local families.

In a snapshot, the \$127.22M 2023/2024 Budget provides an operating expenditure of \$71.75M and \$55.47M in capital expenditure, which includes \$38.20M earmarked for road network projects. Overall, this will provide Council a small predicted operating surplus of \$0.26M for the year.

Council has demonstrated its financial management track record over the past eight years by consistently operating within its budget while keeping rate increases low. Over the past four years, the region's average increase was just 2.23 per cent for general residential rates, while the average CPI increase was almost double that at 4.15 per cent.

Council will continue paying off the loans from previous capital projects, including the Lockyer Valley Sports

and Aquatic Centre, Laidley Sports Complex, and ICT Systems, and by June 2025 expects to have reduced our total debt by approximately 50 per cent from 2021 levels to less than \$10M.

The largest portion of our Budget this year will go to flood restoration works conducted across the region. Council acknowledges the assistance of the Australian and Queensland Governments in providing \$30M in grants towards this works program and a further \$5.2M towards the Voluntary Buy Back program that assists highly vulnerable households to relocate to safer areas.

Council continues to support local community and sporting groups with almost \$0.6M in various assistance programs, in addition to the \$5.71M invested in a range of community facilities Council maintains for the community's use.

Waste management continues to be a high priority as we meet the rising requirements of other levels of government, and this year we are allocating \$11.05M across several capital and operating projects and functions that provide community health, safety, wellbeing and environmental outcomes.

The Environment, Resilient Rivers and Emergency Preparedness levies have remained the same, while residential Waste Collection Charges and Waste Management Charges have increased by \$39 for the year, (\$0.75 per week) due to the requirement on councils to apply full cost modelling. This \$0.75 is included in the \$2 per week overall average increase mentioned earlier.

Council has retained its rating concessions for pensioners and for ratepayers who pay their General Rates, Charges and Levies in full by the due date. As always, if anyone is having difficulties paying their bill, we encourage them to contact us early to discuss hardship options.

I extend my thanks to my fellow Councillors, the Executive Leadership Team and Council staff for their part in preparing this balanced Budget that sets the foundations for a bright, long-term future for the Lockyer Valley.



Cr Tanya Milligan
Mayor,
Lockyer Valley Regional Council

CEO'S MESSAGE

The annual Budget is one of our most important pieces of work each year and sits alongside our Corporate and Operational Plans as one of the key strategic documents that ensure we are allocating the funds to meet the operational priorities determined by Council within our regulatory obligations.

Preparing the Budget each year can be challenging especially given the rising cost of resources, the ever-increasing expectations of the community, and the need to minimise the financial impact to the community.

Our 2023-2024 Budget has been shaped by several factors and will support us in delivering a valuable mix of essential core services as well as several projects that will service the community in both the short and long term.

In summary, Council's total estimated operating revenue during the 2023/2024 financial year is \$72.02M, with estimated operating expenditure being \$71.75M. This will provide a small surplus of \$0.26M (rounded) for the year. In addition, Council is estimated to receive \$39.92M in grant and other revenue to assist directly with capital projects.

Overall capital expenditure of \$55.47M constitutes our largest program of works for a decade. Key projects include more than \$40M in road network upgrades with the majority of that (\$33.03M) being reconstruction works from the 2022 floods. We also need to replace vehicles and plant to maximise both operational and trade-in values and have set aside \$2.38M for this.

Waste Management is a continued priority with \$3.77M earmarked to complete construction of Cell 5 at the Gatton Landfill, our last remaining landfill site as we continue to move towards a circular economy of responsible waste management.

The Australian and Queensland Governments have funded the \$5.2M Voluntary Home Buy Back which will require considerable resources to finalise and maintain.

It's not all about the large projects though, as Council has a wide range of smaller improvement projects across various cemeteries, parks and halls to ensure improvements occur throughout the region. We remain invested in environmental management, disaster preparedness and resilience, flood mitigation and attracting tourists to support local businesses.

I encourage readers to look at the detail in the Budget papers to see what might be in there for our community.

Council has been diligently paying down its loans over recent years and by June 2025 we expect to have reduced our total debt by approximately 50 per cent from 2021 levels to less than \$10M.

Council continues to support local community and sporting groups with almost \$0.6M in various assistance programs, in addition to the \$5.71M invested in a range of community facilities Council maintains for the community's use.

As stated by the Mayor, this is a responsible and balanced budget that recognises the economic challenges faced by many in the community and the opportunities that lie ahead.

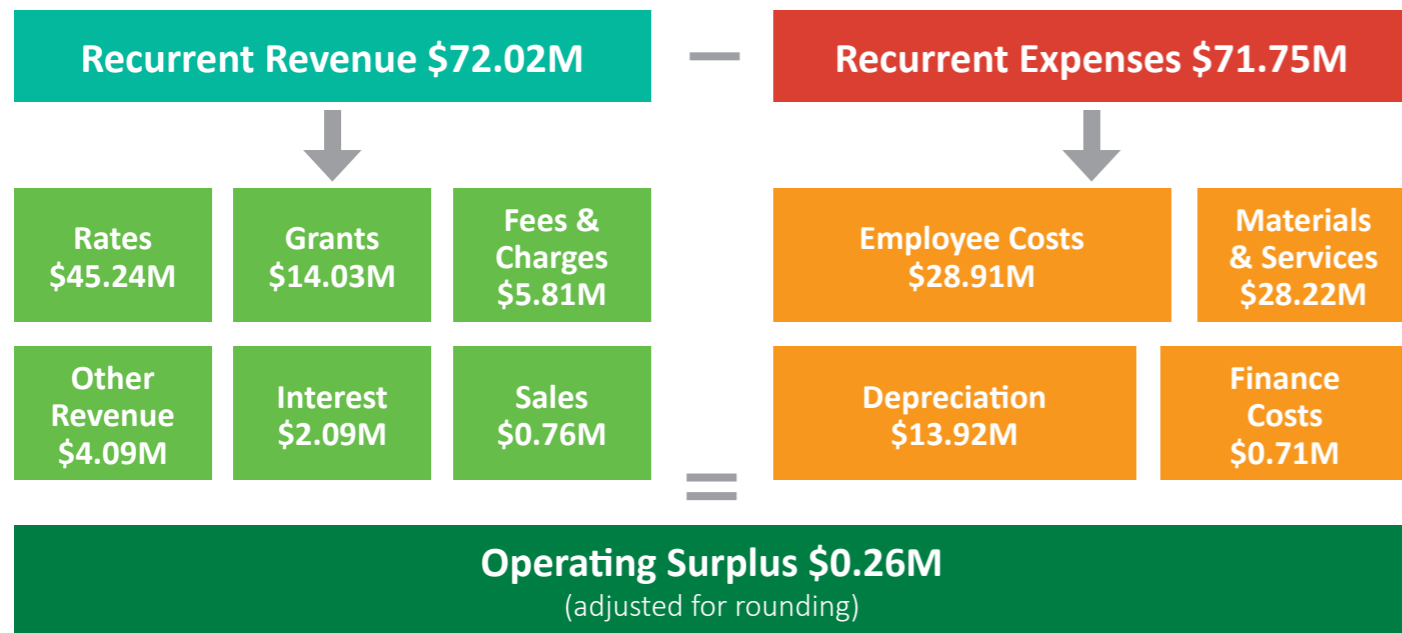
I extend my thanks to the Mayor and Councillors, the Executive Leadership Team, Managers and staff for working together to prepare a responsible budget that shapes the future for our community.



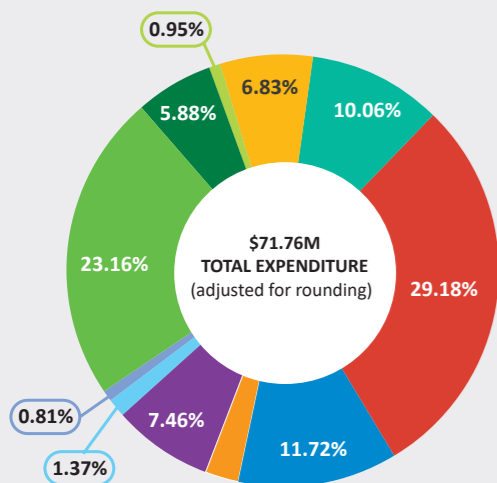
Ian Church
Chief Executive Officer
Lockyer Valley Regional Council

DELIVERING ON THE COMMUNITY PLAN 2017-2027 AND THE CORPORATE PLAN 2022 - 2027

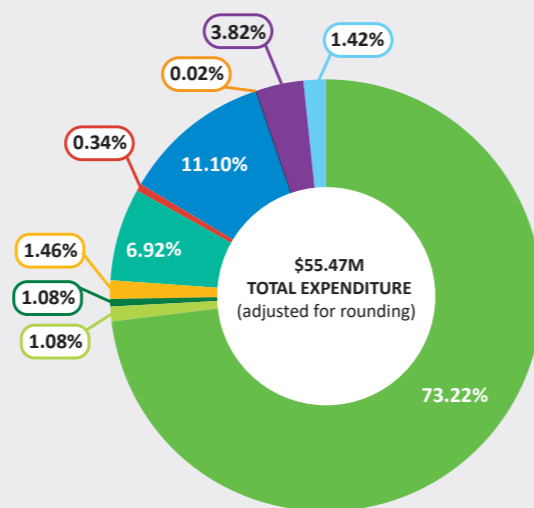
These plans describe the type of region the community aspires to live in and the priority actions required to move towards those aspirations.



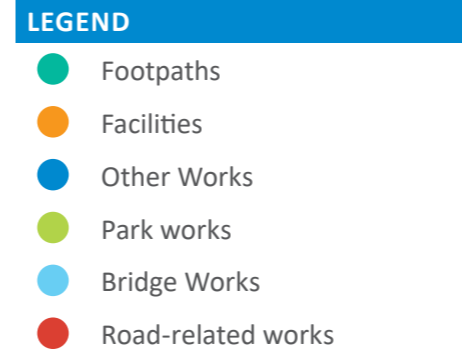
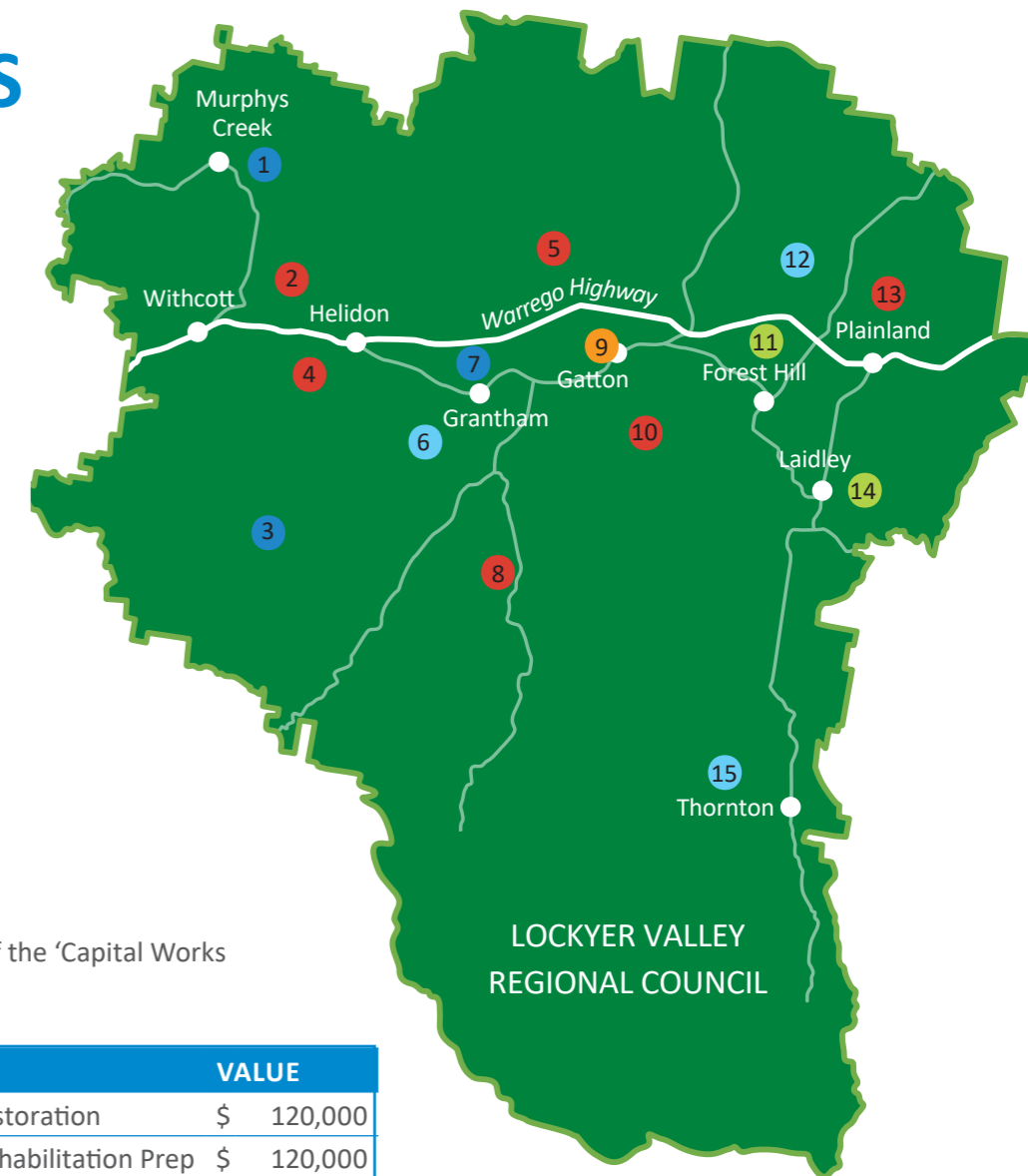
2023-2024 RECURRENT EXPENSES



2023-2024 CAPITAL EXPENDITURE



2023-2024 Capital Works HIGHLIGHTS

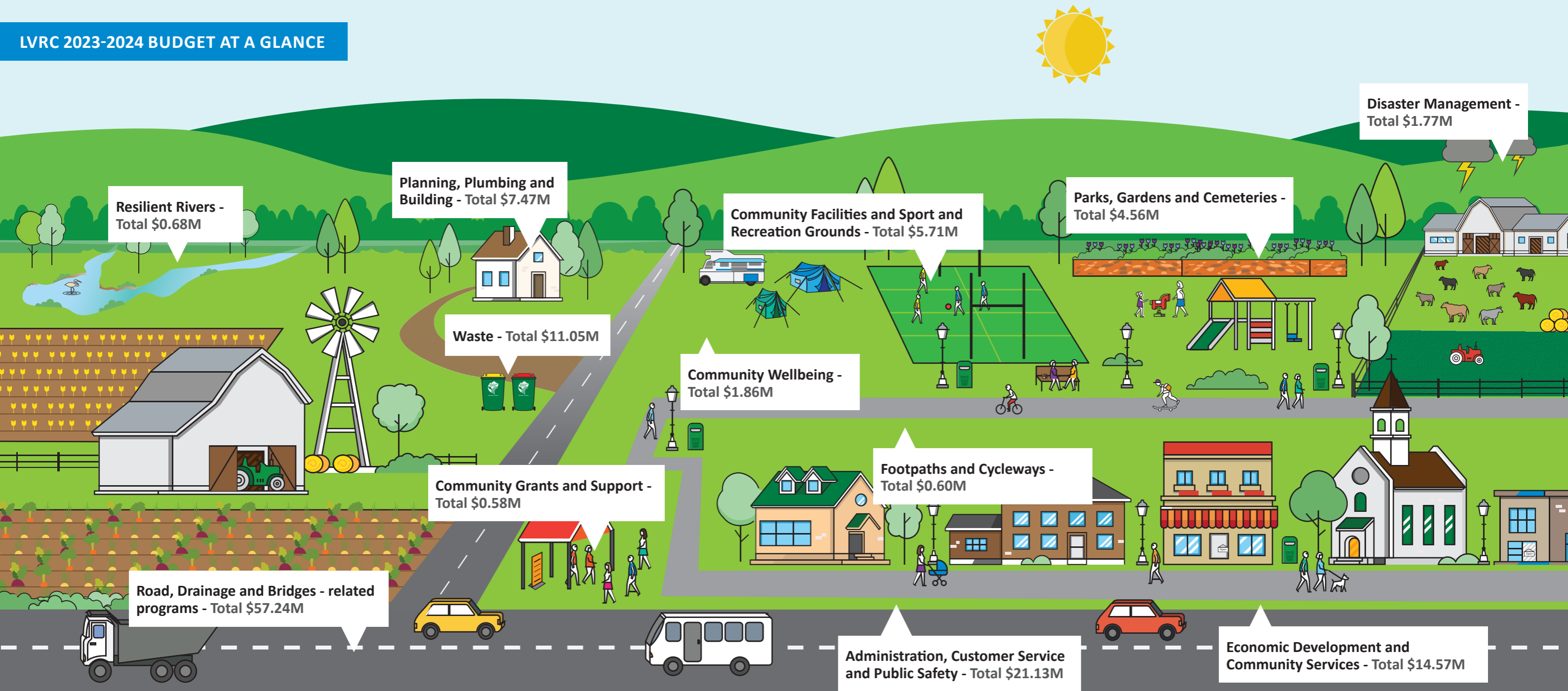


The table below and map show some of the 'Capital Works Highlights' planned across the region.

LOCATION	WORKS TYPE	VALUE
1. UPPER LOCKYER	- Floodway Restoration	\$ 120,000
2. HELIDON SPA	- Pavement Rehabilitation Prep	\$ 120,000
3. EGYPT	- Land Slip Remediation	\$ 3,000,000
4. HELIDON	- Pavement Rehabilitation	\$ 120,000
5. ADARE	- MRF Asphalt Extension	\$ 70,000
6. CARPENDALE	- Bridge Upgrade	\$ 1,000,000
7. GRANTHAM	- Sub-division	\$ 194,420
8. UPPER TENTHILL	- Pavement Rehabilitation	\$ 80,000
9. GATTON	- Equestrian Centre Compliance Designs	\$ 291,893
10. WOODLANDS	- Road Upgrade	\$ 1,500,000
11. FOREST HILL	- Silo Mural Viewing Precinct	\$ 250,000
12. LAKE CLARENDON	- Bridge Works	\$ 100,000
13. PLAINLAND	- Pavement Rehabilitation	\$ 120,000
14. LAIDLEY	- Lake Dyer Amenities	\$ 245,000
15. THORNTON	- Bridge Works	\$ 242,000

REGION-WIDE PROJECTS

Flood Recovery Works (REPA)	\$33,026,268
New Landfill Cell	\$3,766,682
Strategic Land Acquisition	\$2,000,000
Bitumen Reseal	\$1,700,000
Saturated Pavement Repairs	\$400,800
Park Upgrades	\$274,050
Cemetery Upgrades	\$134,000
CCTV and Public Safety Systems	\$67,000



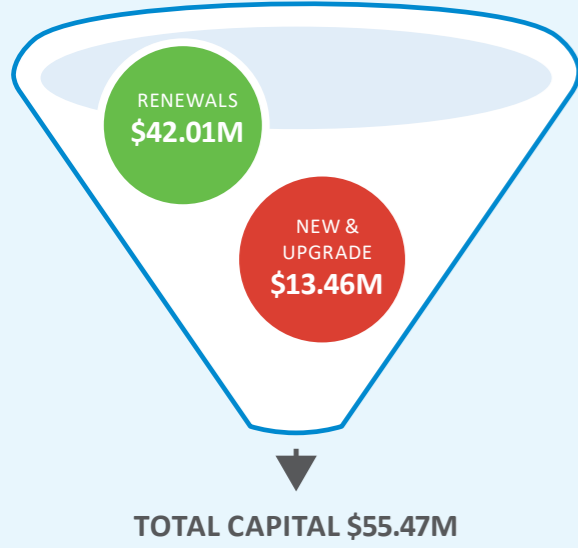
LOCKYER COMMUNITY | LOCKYER LEADERSHIP | LOCKYER FARMING | LOCKYER BUSINESS | LOCKYER LIVELIHOOD | LOCKYER PLANNED | LOCKYER NATURE

HOW EVERY
\$100
 IN EXPENDITURE
 IS ALLOCATED



Summary of Key Items

CAPITAL BUDGET



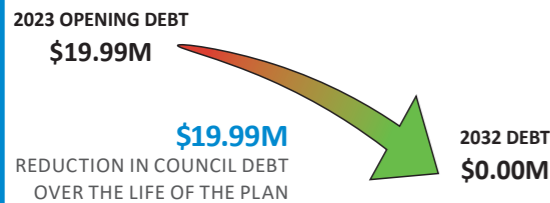
10YR AVERAGES

10 YEAR AVERAGE CAP EX	10 YR AVERAGE CASH BALANCE
\$24.89M	\$33.89M

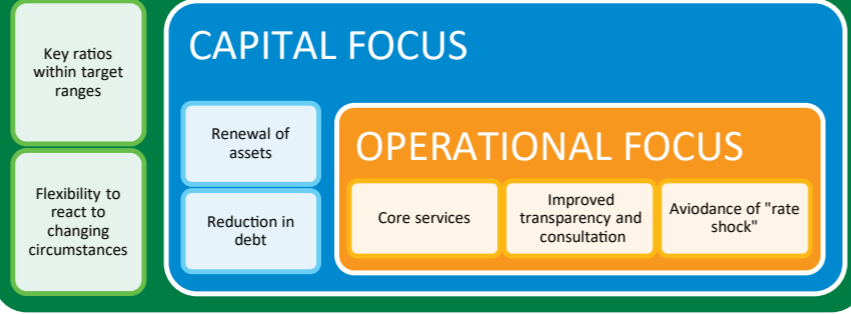
CASH BALANCE

\$33.97M	*CASH AT START OF YEAR
\$12.94M	*NET CASH INFLOWS FROM OPERATIONS
(\$14.16M)	*NET CASHFLOW FOR CAPITAL
(\$1.11M)	*NET CASHFLOW FOR DEBT PAYMENTS
\$31.64M	*CASH AT END OF YEAR

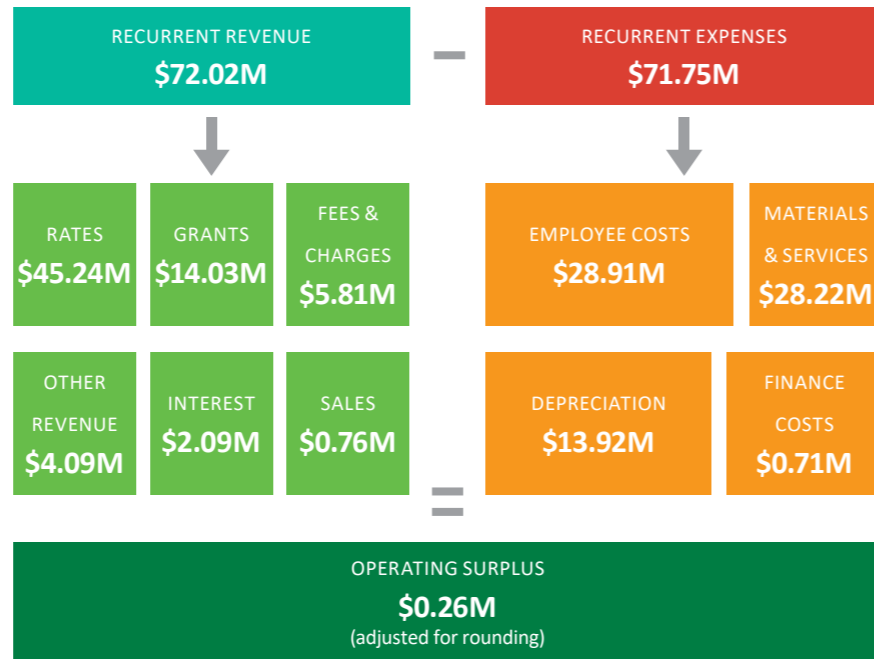
DEBT BALANCES



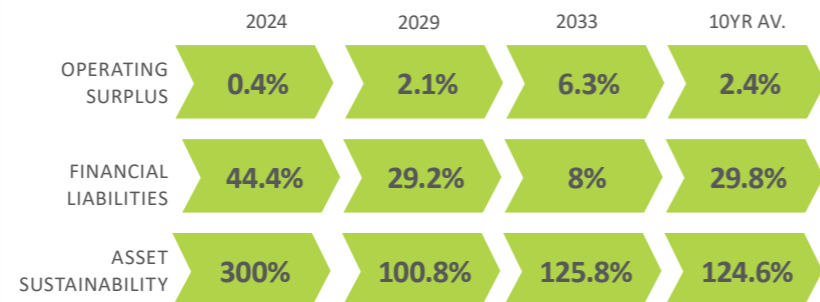
FINANCIAL SUSTAINABILITY



BUDGET FORECAST



SUSTAINABILITY RATIOS



FINANCIAL STATEMENTS

FINANCIAL STATEMENTS – STATEMENT OF COMPREHENSIVE INCOME

Lockyer Valley Regional Council 2023/2024 Budget and Long Term Financial Forecast Statement of Income and Expenditure

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
	Actuals	Forecast	Proposed Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Revenue												
Recurrent Revenue	43.12M	44.86M	47.17M	49.55M	52.06M	54.74M	57.57M	60.58M	63.77M	67.17M	70.37M	73.73M
Rates & Utility Charges	(1.82M)	(1.90M)	(1.93M)	(2.00M)	(2.08M)	(2.17M)	(2.26M)	(2.35M)	(2.44M)	(2.54M)	(2.64M)	(2.75M)
Less Discounts	41.30M	42.96M	45.24M	47.54M	49.98M	52.57M	55.31M	58.23M	61.33M	64.63M	67.73M	70.98M
Net rates and utility charges	7.26M	5.85M	5.81M	6.04M	6.28M	6.53M	6.79M	7.06M	7.35M	7.64M	7.95M	8.26M
Fees and charges	1.52M	1.05M	0.76M	0.78M	0.81M	0.84M	0.86M	0.89M	0.92M	0.96M	0.99M	1.02M
Sales, contract and recoverable works	12.64M	20.23M	14.03M	11.39M	12.11M	12.35M	12.59M	12.85M	13.10M	13.37M	13.63M	13.91M
Operational Grants & subsidies	1.07M	2.09M	2.09M	1.89M	1.89M	1.95M	2.05M	2.12M	2.20M	2.30M	2.43M	2.60M
Interest received	4.74M	4.20M	4.09M	4.14M	4.07M	4.15M	4.24M	4.32M	4.41M	4.51M	4.60M	4.70M
Other recurrent income	68.52M	76.38M	72.02M	71.78M	75.14M	78.38M	81.85M	85.48M	89.32M	93.40M	97.32M	101.48M
Total Recurrent Revenue	5.09M	20.09M	39.84M	3.00M	4.77M	3.57M	3.90M	4.23M	4.60M	5.03M	5.47M	5.97M
Capital revenue:	4.41M	-	-	0.50M	0.50M	0.50M	0.50M	0.50M	0.50M	0.50M	0.50M	0.50M
Capital Grants	0.25M	0.08M	0.08M	(0.01M)	(0.03M)	0.01M	0.03M	0.08M	0.01M	(0.02M)	0.09M	0.05M
Developer Contributions	9.74M	20.17M	39.92M	3.49M	5.24M	4.08M	4.43M	4.81M	5.11M	5.51M	6.06M	6.52M
Gain/(loss) on sale of property, plant & equipment	78.26M	96.55M	111.94M	75.27M	80.38M	82.46M	86.27M	90.29M	94.43M	98.91M	103.38M	107.99M
Total Revenue	27.12M	28.66M	28.91M	31.01M	32.23M	33.49M	34.81M	36.17M	37.59M	39.06M	40.59M	42.18M
Expenses	25.10M	27.29M	28.22M	25.01M	25.17M	27.03M	28.79M	29.33M	30.22M	31.55M	32.79M	33.78M
Recurrent Expenses	11.33M	12.51M	13.91M	14.89M	15.58M	16.22M	16.90M	17.77M	18.45M	19.41M	20.04M	18.95M
Employee costs	1.40M	1.05M	0.71M	0.66M	0.61M	0.55M	0.49M	0.43M	0.37M	0.30M	0.23M	0.19M
Materials and services	64.94M	69.50M	71.75M	71.57M	73.58M	77.30M	80.99M	83.70M	86.62M	90.32M	93.65M	95.10M
Depreciation and amortisation	13.32M	27.05M	40.18M	3.70M	6.80M	5.16M	5.28M	6.59M	7.81M	8.59M	9.73M	12.90M
Finance costs	1.07M	6.879M	0.263M	0.211M	1.564M	1.087M	0.856M	1.776M	2.694M	3.081M	3.671M	6.379M
Total Recurrent Expenses	3.577M	6.879M	0.263M	0.211M	1.564M	1.087M	0.856M	1.776M	2.694M	3.081M	3.671M	6.379M
Net Result adjusted for Capital Items												
Net Recurrent Result/Operating Surplus/(Deficit)												

FINANCIAL STATEMENTS - FINANCIAL POSITION

**Lockyer Valley Regional Council
2023/2024 Budget and Long Term Financial Forecast
Statement of Financial Position**

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	Actuals	Forecast	Proposed	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	Actuals	Actuals	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Current Assets												
Cash assets and cash equivalents	47.74M	33.97M	31.64M	29.51M	28.93M	30.06M	32.36M	32.28M	34.23M	36.42M	39.12M	44.39M
Other inventory	0.63M	0.63M	0.63M	0.63M	0.63M	0.63M	0.63M	0.63M	0.63M	0.63M	0.63M	0.63M
Receivables	7.22M	4.26M	3.72M	3.73M	3.92M	4.10M	4.27M	4.48M	4.68M	4.90M	5.10M	5.33M
Prepayments	1.25M	1.25M	1.25M	1.25M	1.25M	1.25M	1.25M	1.25M	1.25M	1.25M	1.25M	1.25M
Total Current Assets	56.83M	40.10M	37.23M	35.11M	34.73M	36.03M	38.50M	38.63M	40.79M	43.20M	46.09M	51.59M
Non Current Assets												
Land held for development or sale	1.69M	1.69M	1.69M	1.69M	1.69M	1.69M	1.69M	1.69M	1.69M	1.69M	1.69M	1.69M
Joint Ventures & Associates	33.55M	34.18M	34.82M	35.50M	36.22M	36.94M	37.66M	38.38M	39.10M	39.82M	40.54M	41.26M
Property, plant and equipment	563.87M	592.16M	634.02M	653.12M	661.16M	663.76M	681.84M	689.40M	693.55M	717.41M	735.37M	742.76M
Intangible assets	0.10M	0.74M	0.72M	0.70M	0.68M	0.66M	0.64M	0.62M	0.60M	0.58M	0.56M	0.54M
Capital works in progress	9.76M	9.76M	9.76M	9.76M	9.76M	9.76M	9.76M	9.76M	9.76M	9.76M	9.76M	9.76M
Other non-current assets	14.74M	14.74M	14.74M	14.74M	14.74M	14.74M	14.74M	14.74M	14.74M	14.74M	14.74M	14.74M
Total Non Current Assets	623.72M	653.28M	695.75M	715.51M	724.26M	727.55M	746.34M	754.60M	759.45M	784.00M	792.90M	800.99M
TOTAL ASSETS	680.54M	693.38M	732.99M	750.63M	758.98M	763.58M	784.84M	793.23M	800.23M	827.20M	838.98M	852.59M
Current Liabilities												
Trade and other payables	9.23M	2.16M	2.19M	2.15M	2.20M	2.32M	2.43M	2.51M	2.60M	2.71M	2.81M	2.92M
Borrowings	1.70M	1.11M	1.17M	1.23M	1.29M	1.35M	1.42M	1.49M	1.56M	1.63M	1.69M	1.76M
Employee payables/provisions	7.89M	7.97M	8.05M	8.13M	8.21M	8.30M	8.38M	8.46M	8.55M	8.63M	8.72M	8.81M
Other provisions	0.02M	0.02M	0.02M	0.02M	0.02M	0.02M	0.02M	0.02M	0.02M	0.02M	0.02M	0.02M
Other current liabilities	3.07M	3.07M	3.07M	3.07M	3.07M	3.07M	3.07M	3.07M	3.07M	3.07M	3.07M	3.07M
Total Current Liabilities	21.91M	14.34M	14.50M	14.60M	14.80M	15.06M	15.32M	15.56M	15.80M	16.07M	16.62M	17.82M
Non Current Liabilities												
Trade and other payables	3.51M	3.51M	3.51M	3.51M	3.51M	3.51M	3.51M	3.51M	3.51M	3.51M	3.51M	3.51M
Borrowings	18.29M	11.13M	9.96M	8.74M	7.45M	6.10M	4.88M	3.19M	1.63M	-	-	-
Employee payables/provisions	0.29M	0.31M	0.23M	0.25M	0.27M	0.29M	0.31M	0.32M	0.34M	0.35M	0.37M	0.38M
Other provisions	41.01M	41.01M	41.01M	41.01M	41.01M	41.01M	41.01M	41.01M	41.01M	41.01M	41.01M	41.01M
Total Non Current Liabilities	63.10M	55.97M	54.72M	53.51M	52.24M	50.91M	49.51M	48.03M	46.49M	44.87M	44.88M	44.90M
TOTAL LIABILITIES	85.01M	70.30M	69.22M	68.11M	67.03M	65.97M	64.83M	63.59M	62.29M	60.94M	59.51M	59.71M
Net community assets	595.54M	623.08M	663.77M	682.52M	691.95M	697.61M	720.01M	729.64M	737.94M	766.26M	779.48M	792.87M
Community Equity												
Asset revaluation reserve	211.96M	212.46M	212.96M	228.00M	230.63M	231.13M	248.25M	251.29M	251.79M	271.52M	275.00M	275.50M
Retained surplus (deficiency)	383.58M	410.63M	450.81M	454.52M	461.32M	466.48M	471.76M	478.35M	486.15M	494.75M	504.47M	517.37M
TOTAL COMMUNITY EQUITY	595.54M	623.08M	663.77M	682.52M	691.95M	697.61M	720.01M	729.64M	737.94M	766.26M	779.48M	792.87M

FINANCIAL STATEMENTS – CASH FLOWS

**Lockyer Valley Regional Council
2023/2024 Budget and Long Term Financial Forecast
Statement of Cash Flows**

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	Actuals	Forecast	Proposed	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	Actuals	Actuals	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Cash flows from operating activities:												
Receipts from customers	67.66M	75.44M	68.66M	68.12M	71.43M	74.64M	78.01M	81.53M	85.29M	89.26M	93.08M	97.02M
Payment to suppliers and employees	(50.95M)	(63.34M)	(57.24M)	(56.11M)	(57.39M)	(60.46M)	(63.54M)	(65.49M)	(67.79M)	(70.58M)	(73.36M)	(75.94M)
Interest received	1.07M	2.09M	2.09M	1.89M	1.89M	1.95M	2.05M	2.12M	2.20M	2.30M	2.43M	2.60M
Finance costs	(1.16M)	(0.62M)	(0.57M)	(0.51M)	(0.45M)	(0.39M)	(0.33M)	(0.26M)	(0.20M)	(0.12M)	(0.05M)	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net cash inflow (outflow) from operating activities	16.62M	13.57M	12.94M	13.38M	15.48M	15.73M	16.18M	17.89M	19.51M	20.86M	22.10M	23.68M
Cash flows from investing activities:												
Payments for property, plant and equipment	(12.30M)	(41.16M)	(55.47M)	(18.73M)	(20.76M)	(18.26M)	(17.66M)	(21.97M)	(21.91M)	(23.60M)	(24.75M)	(25.74M)
Subsidies, donations and contributions for new capital expenditure	7.98M	20.09M	39.84M	3.00M	4.77M	3.57M	3.90M	4.23M	4.60M	5.03M	5.47M	5.97M
Proceeds from sale of property, plant and equipment	1.06M	0.30M	0.30M	0.30M	0.26M	0.48M	0.34M	0.27M	0.34M	0.55M	0.61M	0.46M
Net transfer (to) from cash investments	1.36M	1.17M	1.17M	1.08M	0.90M	0.90M	0.90M	0.90M	0.90M	0.90M	0.90M	0.90M
Net cash inflow (outflow) from investing activities	(1.90M)	(19.60M)	(14.16M)	(14.34M)	(14.83M)	(13.32M)	(12.53M)	(16.56M)	(16.07M)	(17.11M)	(17.77M)	(18.41M)
Cash flows from financing activities:												
Proceeds from borrowings	-	(7.74M)	(1.11M)	(1.17M)	(1.23M)	(1.29M)	(1.35M)	(1.42M)	(1.49M)	(1.56M)	(1.63M)	-
Repayment of borrowings	(1.58M)	(7.74M)	(1.11M)	(1.17M)	(1.23M)	(1.29M)	(1.35M)	(1.42M)	(1.49M)	(1.56M)	(1.63M)	-
Net cash inflow (outflow) from financing activities	(1.58M)	(7.74M)	(1.11M)	(1.17M)	(1.23M)	(1.29M)	(1.35M)	(1.42M)	(1.49M)	(1.56M)	(1.63M)	-
Net increase (decrease) in cash and cash equivalents held	13.13M	(13.77M)	(2.33M)	(2.13M)	(0.58M)	1.13M	2.30M	(0.08M)	1.95M	2.19M	2.69M	5.28M
Cash at beginning of reporting period	34.60M	47.74M	33.97M	33.97M	31.64M	29.51M	28.93M	30.06M	32.36M	34.23M	36.42M	39.12M
Cash and cash equivalents at end of the financial year	47.74M	33.97M	31.64M	29.51M	29.51M	30.06M	32.36M	32.36M	34.23M	36.42M	39.12M	44.39M

**Lockyer Valley Regional Council
2023/2024 Budget and Long Term Financial Forecast
Statement of Changes in Equity**

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	Forecast	Proposed	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<i>actuals</i>		Budget									
Asset revaluation surplus											
Opening balance	-	212.46M	212.96M	228.00M	230.63M	231.13M	248.25M	251.29M	251.79M	271.52M	275.00M
Increase in asset revaluation surplus	-	0.50M	15.05M	2.63M	0.50M	17.11M	3.04M	0.50M	19.73M	3.49M	0.50M
Closing balance	212.46M	212.96M	228.00M	230.63M	231.13M	248.25M	251.29M	251.79M	271.52M	275.00M	275.50M
Retained surplus											
Opening balance	-	410.63M	450.81M	454.52M	461.32M	466.48M	471.76M	478.35M	486.15M	494.75M	504.47M
Net result	-	40.18M	3.70M	6.80M	5.16M	5.28M	6.59M	7.81M	8.59M	9.73M	12.90M
Closing balance	410.63M	450.81M	454.52M	461.32M	466.48M	471.76M	478.35M	486.15M	494.75M	504.47M	517.37M
Total											
Opening balance	-	623.08M	663.77M	682.52M	691.95M	697.61M	720.01M	729.64M	737.94M	766.26M	779.48M
Net result	-	40.18M	3.70M	6.80M	5.16M	5.28M	6.59M	7.81M	8.59M	9.73M	12.90M
Increase in asset revaluation surplus	-	0.50M	15.05M	2.63M	0.50M	17.11M	3.04M	0.50M	19.73M	3.49M	0.50M
Closing balance	623.08M	682.77M	691.95M	699.95M	697.61M	720.01M	729.64M	737.94M	766.26M	779.48M	792.87M

RELEVANT MEASURES OF FINANCIAL SUSTAINABILITY

**Lockyer Valley Regional Council
2023/2024 Budget and Long Term Financial Forecast
Relevant Measures of Financial Sustainability**

	Target	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Average
Operating Surplus Ratio	Between 0% and 10%	0.4%	0.3%	2.1%	1.4%	1.0%	2.1%	3.0%	3.3%	3.8%	6.3%	2.4%
((Net Operating Surplus / Total Operating Revenue) (%))												
Net Financial Asset / Liability Ratio	<= 60%	44.4%	46.0%	43.0%	38.2%	32.2%	29.2%	24.1%	19.0%	13.8%	8.0%	29.8%
(((Total Liabilities - Current Assets) / Total Operating Revenue)												
Asset Sustainability Ratio	>90%	300.0%	90.3%	96.8%	95.4%	97.0%	100.8%	111.9%	113.0%	115.0%	125.8%	124.6%
((Capital Expenditure on the Replacement of Assets (renewals) / Depreciation Expense)												
Cash Expense Cover Ratio	Target >3	6.6	6.3	6.0	5.9	6.1	5.9	6.0	6.2	6.4	7.0	6.2
Number of months of operations supported by cash												

PERCENTAGE CHANGE IN RATES LEVIED

Lockyer Valley Regional Council 2023/2024 Budget Percentage Change in Rates Levied from 2022/2023

General Rates	2023 Levy	2024 Levy	\$ Change	% Change
TOTAL	34,537,851	36,159,153	1,621,302	4.69%

Special & Separate Charges	2023 Levy	2024 Levy	\$ Change	% Change
Rural Fire Levy	290,453	290,940	487	0.17%
Emergency Preparedness Levy	1,818,367	1,821,144	2,777	0.15%
Environmental Levy	277,668	280,176	2,508	0.90%
Resilient Rivers Initiative	34,965	35,022	57	0.16%
TOTAL	2,421,453	2,427,282	5,829	0.24%

Waste Collection and Recycling Charges	2023 Levy	2024 Levy	\$ Change	% Change
Waste Collection Charges	5,151,605	5,626,048	474,443	9.21%
Waste Management Charge	2,723,657	2,958,830	235,173	8.63%
TOTAL	7,875,262	8,584,878	709,616	9.01%

TOTAL RATES & CHARGES LEVIED	44,834,565	47,171,313	2,336,748	5.21%
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The total value of the change, expressed as a percentage, in the rates and utility charges levied for 2023/24 (as adopted on 28 June 2023) compared with the rates and utility charges levied in 2022/23 (as adopted on 20 July 2022) is 5.21% excluding discounts and remissions. This increase in projected total revenue from rates and utility charges includes revenue to be received from all ratepayers in the Lockyer Valley eg, residential, commercial, and farming property owners. The projected revenue figures also include anticipated growth in the number of properties in the Region.



Detailed Schedules

BUSINESS UNIT - CHILD CARE

Statement of Comprehensive Income - Three (3) Year Forecast

	Budget 2023-2024	Budget 2024-2025	Budget 2025-2026
Income			
Revenue			
Recurrent Revenue			
Charges and Fees	408,000	424,320	441,293
Interest	-	-	-
Operating Grants and Subsidies	710,000	724,200	738,684
Total Recurrent Revenue	1,118,000	1,148,520	1,179,977
Capital Revenue			
Capital Grants, Subsidies and Contributions	-	-	-
Total Revenue	1,118,000	1,148,520	1,179,977
Total Income	1,118,000	1,148,520	1,179,977
Expenses			
Recurrent Expenses			
Employee Costs	975,323	1,010,735	1,051,154
Goods and Services	99,410	102,392	105,464
Finance costs	-	-	-
Depreciation	27,018	23,546	22,915
Total Recurrent Expenses	1,101,751	1,136,673	1,179,533
Capital Expenses			
Capital Expenses	-	-	-
Total Expenses	1,101,751	1,136,673	1,179,533
Net Recurrent Result/Operating Surplus/(Deficit)	16,249	11,847	444
NET RESULT AFTER CAPITAL ITEMS	16,249	11,847	444

BUSINESS UNIT - WASTE MANAGEMENT

Statement of Comprehensive Income - Three (3) Year Forecast

	Budget 2023-2024	Budget 2024-2025	Budget 2025-2026
Income			
Revenue			
Recurrent Revenue			
Rates and Utility Charges (Gross)	8,584,878	9,407,739	10,309,470
Discount	(250,000)	(260,075)	(270,556)
Charges and Fees	871,000	905,840	942,074
Interest	32,000	33,280	34,611
Operating Grants and Subsidies	-	-	-
Operating Contributions and Donations	50,000	51,000	52,020
Other Revenue	38,076	39,599	40,906
Total Recurrent Revenue	9,325,954	10,177,383	11,108,525
Capital Revenue			
Capital Grants, Subsidies and Contributions	1,596,683	-	1,500,000
Total Revenue	10,922,637	10,177,383	12,608,525
Total Income	10,922,637	10,177,383	12,608,525
Expenses			
Recurrent Expenses			
Employee Costs	897,806	930,359	967,490
Goods and Services	5,680,742	5,851,164	6,026,699
Finance costs	2,500	2,575	2,652
Depreciation	542,531	628,568	664,204
Total Recurrent Expenses	7,123,579	7,412,666	7,661,045
Capital Expenses			
Capital Expenses	-	-	-
Total Expenses	7,123,579	7,412,666	7,661,045
Net Recurrent Result/Operating Surplus/(Deficit)	2,202,375	2,764,717	3,447,480
NET RESULT AFTER CAPITAL ITEMS	3,799,058	2,764,717	4,947,480

Proposed Capital Works Listing 2023-2024



Proposed Budget 23-24					
Cost Centre	Project Title	Capital Work Type	Funding	Total Project Costs	Net Cost to Council
INFRASTRUCTURE			33,846,147	42,376,011	8,529,864
Parks & Open Spaces	Park Entrance Statement Renewal	Capital Renewal	-	12,000	12,000
Parks & Open Spaces	Park Playground Surfacing Improvements	Capital Renewal	-	125,000	125,000
Parks & Open Spaces	Park Table Setting Renewals	Capital Renewal	-	34,500	34,500
Parks & Open Spaces	Park seating Renewal	Capital Renewal	-	22,550	22,550
Capital Program Delivery	Bitumen Reseal Program (RTR)	Capital Renewal	927,079	1,700,000	772,921
Capital Program Delivery	Woodlands Road (Schroeders Road Bends) (TIDS) Upgrade	Capital Renewal & Upgrade	750,000	1,500,000	750,000
Capital Program Delivery	Steinke's Bridge (LRRG)	Capital Renewal	100,000	100,000	-
Capital Program Delivery	Clarks Bridge, Thornton (LRRG)	Capital Renewal	242,000	242,000	-
Capital Program Delivery	Saturated Pavements (LRRG)	Capital Renewal	400,800	400,800	-
Capital Program Delivery	Future Designs - List to be confirmed	Capital Renewal	-	250,000	250,000
Capital Program Delivery	Mahon Bridge Renewal	Capital Renewal	1,000,000	1,000,000	-
Capital Program Delivery	Survey Equipment	Capital Renewal	-	20,000	20,000
Capital Program Delivery	Tenthill Ropeley Rockside Steinhardt (TIDS 25/26) Multiyear	Capital Renewal	-	200,000	200,000
Capital Program Delivery	Postmans Ridge Road Rehabilitation (Service Relocation)	Capital Renewal	-	120,000	120,000
Capital Program Delivery	Pavement Rehab A/C Replacement	Capital Renewal	-	200,000	200,000
Capital Program Delivery	Lake Apex Car Park	Capital Upgrade	-	45,000	45,000
Capital Program Delivery	REPA Program - QRA	Capital Renewal	30,026,268	33,026,268	3,000,000
Cemetery	Gatton Cemetery Seam Strip Installation	Capital New	-	36,000	36,000
Cemetery	Forest Hill Cemetery Seam Strip Installation	Capital New	-	38,000	38,000
Cemetery	Laidley Cemetery Columbarium	Capital New	-	50,000	50,000
Cemetery	Laidley Cemetery Seating	Capital New	-	10,000	10,000
Cemetery	New lowering device	Capital Renewal	-	14,000	14,000
Camping Grounds	Renovation of Amenities Block Lake Dyer	Capital Renewal	-	245,000	245,000
Facilities	Half Court Basketball Court Lake Apex	Capital New	-	80,000	80,000
Facilities	Watermain Replacement Laidley Showgrounds	Capital Renewal	-	100,000	100,000
Facilities	Facilities Equipment Replacement	Capital Renewal	-	50,000	50,000
Facilities	Fuel Tank Decommissioning	Capital Renewal	-	20,000	20,000
Facilities	Gatton Equestrian Centre Stage 1 Multi Year Project	Capital Upgrade	-	291,893	291,893
Facilities	Replace furniture at community halls	Capital Renewal	-	23,000	23,000
Fleet	2023/2024 Fleet Purchases	Capital Renewal	400,000	2,380,000	1,980,000
Fleet	Diagnostic Scan tool	Capital Renewal	-	20,000	20,000
Fleet	Pit Cover - Depot workshop	Capital Renewal	-	20,000	20,000

Proposed Budget 23-24

Cost Centre	Project Title	Capital Work Type	Funding	Total Project Costs	Net Cost to Council
COMMUNITY AND REGIONAL PROPERTY			5,200,000	8,092,000	2,892,000
Regional Development	Forest Hill Silo Car park & viewing platform Stage 1	Capital New	-	250,000	250,000
Regional Development	Mountain Bike Trail Hub	Capital New	-	450,000	450,000
Community Events	Christmas Lighting	Capital New	-	70,000	70,000
Growth & Policy	Strategic land acquisition	Capital New	-	2,000,000	2,000,000
Growth & Policy	Flood Mitigation - Kensington Grove	Capital New	-	40,000	40,000
Growth & Policy	Flood Mitigation Options - Laidley	Capital New	-	75,000	75,000
Community Wellbeing	Weed Wiper	Capital New	-	7,000	7,000
Voluntary Home Buy Back	Voluntary Home Buy Back	Capital New	5,200,000	5,200,000	-
EXECUTIVE OFFICE			523,800	787,000	263,200
Disaster Management	Disaster Donga Pathway	Capital New	-	30,000	30,000
Disaster Management	Flood Warning System Upgrade	Capital New	-	40,000	40,000
Disaster Management	Flood Intelligence Infrastructure	Capital New	-	135,000	135,000
Disaster Management	Flood Cameras & Electronic Signage	Capital New	523,800	582,000	58,200
PEOPLE, CUSTOMER AND CORPORATE SERVICES			1,596,683	4,219,102	2,622,419
Information Communication Technology	ICT Planned Hardware Renewals	Capital Renewal	-	121,000	121,000
Public Order & Safety	CCTV Planned Hardware Renewals	Capital Renewal	-	67,000	67,000
Governance & Property	Realignment, subdividing & creating market ready lots at Grantham (Tryhorn St) for future sale	Capital New	-	194,420	194,420
Transfer Stations	MRF (Materials Recovery Facility) Asphalt Extension	Capital Upgrade	-	70,000	70,000
Transfer Stations	Gatton Landfill Cell 5	Capital New	1,596,683	3,766,682	2,169,999
GRAND TOTAL			41,166,630	55,474,113	14,307,483





REGIONAL COUNCIL

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